



# Ramona Elementary School

415 Eighth St. • Ramona, CA 92065-2346 • (760) 787-4400 • Grades K-6

Pixie (Lorraine) Sulser, Principal

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<http://res.ramonausd.net/>

## 2016-17 School Accountability Report Card Published During the 2017-18 School Year



### Ramona Unified School District

720 Ninth St.

Ramona, CA 92065

760-787-2000

<http://www.ramonausd.net>

#### District Governing Board

Dawn Perfect, President

Daryn Drum, Vice President

Rodger Dohm

Kim Lasley

Bob Stody

#### District Administration

Anne Staffieri, Ed.D

**Superintendent**

Theresa Grace

**Assistant Superintendent of  
Education Services**

Joel Garcia, Ed.D

**Assistant Superintendent of  
Human Resources**

Rina Seifts

**Assistant Superintendent of  
Administrative Services**

### Principal's Message

We at Ramona Elementary are committed to our students' educational excellence. Our number one priority is Student Learning and Academic Growth. With a dedicated and knowledgeable staff, working in collaboration with our school families and community, our goal is to provide opportunities for Purposeful Learning each and every day. We work as a team to help our students gain the confidence and skills necessary to become "directors of their own learning;" we know that when students are able to articulate where they are in their learning path and have a plan for where they need to be, the learning becomes a more personal and goal-oriented process. We are focusing this year on providing multiple opportunities each and every day for students to engage in rigorous thinking and learning and academic conversation about that learning. Ramona Elementary is 1:1 with Chromebooks or iPads in every classroom and are focused on helping students become digitally literate citizens.

Our staff takes great pride in providing a high quality education to all of our students. We are committed to delivering quality instruction in all subject areas and to infusing the most effective teaching practices to elicit academic growth for our students.

Ramona Elementary has been educating children since 1896. The school site is located in the heart of Ramona, adjacent to the District Office and Montecito Alternative High School. There are approximately 480 students on campus, housed in 18 classrooms. Our staff also includes three Specialized Academic Instructors serving approximately 75 special education students, a Title I teacher providing reading support in grades 1-3 for over 65 students and a 49% teacher who instructs our students in our 1st/2nd grade combo and our 2nd/3rd grade combo in math and writing as well as operates a Math Club for math intervention in grades 5 and 6. To meet the social and emotional needs of our students, a 50% counselor has been added to the staff; we maintain a partnership with communities services such as Vista Hill and Smart Care which provide social/emotional instruction, small group sessions and parent interactions. Additional buildings include a library, a computer lab, and a multipurpose room.

In addition to the TK-6 program, Ramona Elementary is also the home to the special education preschool program, which provides services to students throughout the district. For students who need extra support, we provide an after school program that offers homework assistance, and enrichment opportunities in computers, dance, science, crafts, gardening, reading support and athletics. In conjunction with Vista Hill/Smart Care we have been able to provide counseling for students and social groups to assist students with social growth and emotional growth.

The mission of Ramona Elementary School is for each student to grow and excel academically, physically, socially and emotionally. We encourage our students to see themselves as "professional learners." We utilize data-driven instruction to ensure that our students have the knowledge, skills, confidence and values to become responsible, contributing citizens. We use ongoing assessments to measure student growth and guide instruction. We are committed to excellence using research-based strategies and work to utilize all available resources to meet the needs of our diverse community of learners.

Pixie Sulser  
Principal

## About the SARC

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at <http://www.cde.ca.gov/ta/ac/sa/>.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at <http://www.cde.ca.gov/fg/aa/lc/>.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

2016-17 Student Enrollment by Grade Level	
Grade Level	Number of Students
Kindergarten	82
Grade 1	61
Grade 2	64
Grade 3	57
Grade 4	67
Grade 5	74
Grade 6	68
<b>Total Enrollment</b>	<b>473</b>

2016-17 Student Enrollment by Group	
Group	Percent of Total Enrollment
Black or African American	0.6
American Indian or Alaska Native	0
Asian	0.4
Filipino	0.2
Hispanic or Latino	71.9
Native Hawaiian or Pacific Islander	0
White	26
Two or More Races	0.8
Socioeconomically Disadvantaged	80.3
English Learners	47.8
Students with Disabilities	17.1
Foster Youth	0.8

## A. Conditions of Learning

### State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

Teacher Credentials			
Ramona Elementary School	15-16	16-17	17-18
With Full Credential	22	23	25
Without Full Credential	0	0	0
Teaching Outside Subject Area of Competence	0	0	0
Ramona Unified School District	15-16	16-17	17-18
With Full Credential	♦	♦	238
Without Full Credential	♦	♦	10
Teaching Outside Subject Area of Competence	♦	♦	

Teacher Misassignments and Vacant Teacher Positions at this School			
Ramona Elementary School	15-16	16-17	17-18
Teachers of English Learners	0	0	0
Total Teacher Misassignments	0	0	0
Vacant Teacher Positions	0	0	0

\* "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc. Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

**Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2017-18)**

<b>Textbooks and Instructional Materials</b>	
<b>Year and month in which data were collected: September 2015</b>	
<b>Core Curriculum Area</b>	<b>Textbooks and Instructional Materials/Year of Adoption</b>
<b>Reading/Language Arts</b>	Reading Practice Book Houghton Mifflin 2003 Reading CA Series Houghton Mifflin 2003 Holt Literature & Language Arts-Introductory Course Holt, Rinehart and Winston 2003  <b>The textbooks listed are from most recent adoption:</b> Yes <b>Percent of students lacking their own assigned textbook:</b> 0
<b>Mathematics</b>	HMH Grades K-5 2015 CPM Core Connections Course 1 Grade 6 2015  <b>The textbooks listed are from most recent adoption:</b> Yes <b>Percent of students lacking their own assigned textbook:</b> 0
<b>Science</b>	CA Science Harcourt School Publishers 2003 <b>The textbooks listed are from most recent adoption:</b> Yes <b>Percent of students lacking their own assigned textbook:</b> 0
<b>History-Social Science</b>	CA Reflections Series Harcourt School Publishers 2003 <b>The textbooks listed are from most recent adoption:</b> Yes <b>Percent of students lacking their own assigned textbook:</b> 0
<b>Science Laboratory Equipment</b>	N/A <b>The textbooks listed are from most recent adoption:</b> N/A

Note: Cells with N/A values do not require data.

**School Facility Conditions and Planned Improvements (Most Recent Year)**

Each school within the Ramona Unified School District is carefully maintained to ensure that campuses are safe and clean. With the completion of multiple recent building projects at various campuses, the District has continued to provide outstanding campus environments for our students which provide for high-quality educational programs. In addition to the District's maintenance department which performs everyday maintenance on over 165 buildings, the District also utilizes its deferred maintenance budget which allows for additional funding to maintain various items, including flooring, roofs, walls, windows, and other major systems within the buildings.

<b>School Facility Good Repair Status (Most Recent Year)</b>				
<b>Year and month in which data were collected: November 2017</b>				
<b>System Inspected</b>	<b>Repair Status</b>			<b>Repair Needed and Action Taken or Planned</b>
	<b>Good</b>	<b>Fair</b>	<b>Poor</b>	
<b>Systems:</b> Gas Leaks, Mechanical/HVAC, Sewer	X			
<b>Interior:</b> Interior Surfaces			X	Replace damaged or stained ceiling tiles;relocatable:repaint the interior,re-floor restrooms,replace the damaged door handles. This work is planned on starting in the 18-19 school year.
<b>Cleanliness:</b> Overall Cleanliness, Pest/ Vermin Infestation	X			
<b>Electrical:</b> Electrical	X			
<b>Restrooms/Fountains:</b> Restrooms, Sinks/ Fountains	X			
<b>Safety:</b> Fire Safety, Hazardous Materials	X			
<b>Structural:</b> Structural Damage, Roofs		X		Re-roof in specific areas; repaint the relocatables. This work is to commence in the 18-19 school year.

School Facility Good Repair Status (Most Recent Year)					
Year and month in which data were collected: November 2017					
System Inspected	Repair Status			Repair Needed and Action Taken or Planned	
	Good	Fair	Poor		
External: Playground/School Grounds, Windows/ Doors/Gates/Fences		X		Remove and replace damaged or raised asphalt in various areas; re-stripe parking lots. This work is planned to begin in the 18-19 school year.	
Overall Rating	Exemplary	Good	Fair	Poor	
			X		

## B. Pupil Outcomes

### State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. The CAAs have replaced the California Alternate Performance Assessment [CAPA] for ELA and mathematics, which were eliminated in 2015. Only eligible students may participate in the administration of the CAAs. CAA items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study

2016-17 CAASPP Results for All Students						
Subject	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)					
	School		District		State	
	15-16	16-17	15-16	16-17	15-16	16-17
ELA	31	32	53	52	48	48
Math	29	23	38	38	36	37

\* Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

CAASPP Test Results in Science for All Students						
Subject	Percent of Students Scoring at Proficient or Advanced (meeting or exceeding the state standards)					
	School		District		State	
	14-15	15-16	14-15	15-16	14-15	15-16
Science	41	47	66	67	56	54

Note: Science test results include California Standards Tests (CSTs), California Modified Assessment (CMA), and California Alternate Performance Assessment (CAPA) in grades five, eight, and ten.

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The 2016-17 data are not available. The California Department of Education is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The new California Science Test (CAST) was piloted in spring 2017. The CST and CMA for Science will no longer be administered.

Grade Level	2016-17 Percent of Students Meeting Fitness Standards		
	4 of 6	5 of 6	6 of 6
5	27.4	27.4	11

\* Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

**2015-16 CAASPP Results by Student Group  
Science (grades 5, 8, and 10)**

Group	Number of Students		Percent of Students	
	Enrolled	with Valid Scores	w/ Valid Scores	Proficient or Advanced
All Students	61	60	98.4	46.7
Male	31	30	96.8	60.0
Female	30	30	100.0	33.3
Hispanic or Latino	42	42	100.0	35.7
White	17	16	94.1	75.0
Socioeconomically Disadvantaged	48	47	97.9	42.6
English Learners	26	26	100.0	15.4
Students with Disabilities	11	11	100.0	18.2

\* Science test results include CSTs, CMA, and CAPA in grades five, eight, and ten. The "Proficient or Advanced" is calculated by taking the total number of students who scored at Proficient or Advanced on the science assessment divided by the total number of students with valid scores. Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

**School Year 2016-17 CAASPP Assessment Results - English Language Arts (ELA)  
Disaggregated by Student Groups, Grades Three through Eight and Eleven**

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	275	270	98.18	31.85
Male	139	137	98.56	25.55
Female	136	133	97.79	38.35
Black or African American	--	--	--	--
Asian	--	--	--	--
Hispanic or Latino	199	197	98.99	26.9
White	63	61	96.83	44.26
Two or More Races	--	--	--	--
Socioeconomically Disadvantaged	226	222	98.23	28.38
English Learners	159	157	98.74	22.93
Students with Disabilities	56	56	100	10.71
Students Receiving Migrant Education Services	--	--	--	--
Foster Youth	--	--	--	--

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3--Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

**School Year 2016-17 CAASPP Assessment Results - Mathematics  
Disaggregated by Student Groups, Grades Three through Eight and Eleven**

<b>Student Group</b>	<b>Total Enrollment</b>	<b>Number Tested</b>	<b>Percent Tested</b>	<b>Percent Met or Exceeded</b>
All Students	275	272	98.91	22.79
Male	139	137	98.56	23.36
Female	136	135	99.26	22.22
Black or African American	--	--	--	--
Asian	--	--	--	--
Hispanic or Latino	199	198	99.5	16.67
White	63	61	96.83	37.7
Two or More Races	--	--	--	--
Socioeconomically Disadvantaged	226	224	99.12	19.64
English Learners	159	159	100	13.84
Students with Disabilities	55	55	100	9.09
Students Receiving Migrant Education Services	--	--	--	--
Foster Youth	--	--	--	--

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

### C. Engagement

#### State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

- Efforts the school district makes to seek parent input in making decisions for the school district and each schoolsite.

#### Opportunities for Parental Involvement (School Year 2017-18)

Parent involvement plays a vital role at Ramona Elementary School. Parents are encouraged to be decision makers by participating on our School Site Council, English Language Advisory Committee and PTA. Our new 50% counselor also reaches out to parents offering family support as does our partnership with Vista Hill and Smart Care. Classroom visitations and classroom assistance by parents is encouraged. Those not comfortable in the classroom are welcomed to participate and provide assistance with activities that can be completed in the home or in the school lounge.

Home/School communication is facilitated through access to teacher and school web pages, e-mail, Fired Up Friday assemblies, school Facebook page and our automated phone system. Parents are also able to access student information (attendance, grades, test results) through the parent portal of PowerSchool. Most teachers keep in weekly contact with parents regarding homework and student progress. Parents are welcome partners in our twice a month "Fired Up Friday" gathering where the whole school salutes our flag, encourages citizenship, celebrates student/staff achievements and reading recognition. In addition, our PTA and ELAC support school wide family activities such as the Talent Show, Monster Mash Halloween dance, Movie Nights, and Spelling Bee. We also host a huge spring carnival at the end of the year to raise funds for the next year and allow our families a fun way to get involved in our school activities. Parents are invited to attend our fall Back-to-School night, our Title I Parent Informational Night and our Spring Open House.

Approximately 50% of our student population are second language learners with Spanish being the predominant second language. so all of our school to home communication is done in English and Spanish. We provide translators at Back to School Night, Parent/Teacher Conferences, and IEP meetings. We have bilingual staff to assist parents at all times.

#### State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

### School Safety Plan

Ramona Elementary School's Safety Plan is reviewed annually and updated to ensure that it meet variable contingencies and provides staff with the resources for responding to an emergency. Practice drills for emergencies such as fire, earthquakes and lockdowns are scheduled monthly, with additional periodic drills to ensure student safety in the event of a natural disaster or intruders on campus. All classrooms are equipped with a disaster kit, and each room on campus has an Evacuation Map posted beside the most used door. Every classroom has an updated telephone system, as well as an all-call system which facilitates immediate communication between staff and office personnel. Ramona Elementary participates in the California Highway Patrol sponsored School Safety Patrol. The CHP trains our students and works with the site coordinator to maintain a quality program for students entering and leaving our campus. Ramona Elementary School employs several Campus Safety Officers who assist with student safety at recess and lunch. Campus Safety Officers also meet monthly to receive training and to discuss issues regarding school safety. Our School Safety Plan is shared with parents at ELAC, PTA and School Site Council meetings as well as being posted on our website.

Suspensions and Expulsions			
School	2014-15	2015-16	2016-17
Suspensions Rate	2.6	2.3	1.9
Expulsions Rate	0.0	0.0	0.0
District	2014-15	2015-16	2016-17
Suspensions Rate	2.8	3.2	3.3
Expulsions Rate	0.0	0.1	0.1
State	2014-15	2015-16	2016-17
Suspensions Rate	3.8	3.7	3.6
Expulsions Rate	0.1	0.1	0.1

### D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

2017-18 Federal Intervention Program		
Indicator	School	District
Program Improvement Status	In PI	In PI
First Year of Program Improvement	2013-2014	2011-2012
Year in Program Improvement	Year 1	Year 3
Number of Schools Currently in Program Improvement	3	
Percent of Schools Currently in Program Improvement	27	

Academic Counselors and Other Support Staff at this School	
Number of Full-Time Equivalent (FTE)	
Academic Counselor	0
Counselor (Social/Behavioral or Career Development)	1
Library Media Teacher (Librarian)	0
Library Media Services Staff (Paraprofessional)	0.5
Psychologist	1.5
Social Worker	0
Nurse	.1
Speech/Language/Hearing Specialist	2
Resource Specialist	.3
Other	1.
Average Number of Students per Staff Member	
Academic Counselor	

\* One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

**Average Class Size and Class Size Distribution (Elementary)**

Grade	Average Class Size			Number of Classrooms*								
				1-20			21-32			33+		
	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17
<b>K</b>	25	24	24				3.5	3.5	3.5			
<b>1</b>	27	26	25				2.5	2.5	2.5			
<b>2</b>	26	25	26				3	2.5	2.5			
<b>3</b>	28	25	24				3	2.5	2.5			
<b>4</b>	29	32	34				2.5	2.5	2			
<b>5</b>	32	30	37				1.5				2	2
<b>6</b>	34	32	34					2		1		2

\* Number of classes indicates how many classes fall into each size category (a range of total students per class).

**Professional Development provided for Teachers**

Ramona Unified School District is dedicated to providing ongoing and sustainable professional development to its administrators, teachers, and paraprofessionals. In order to effectively implement the new state standards and enhance instructional delivery across the district, our educators participate in professional development at the site, district, and county level. The primary focus of this year's professional development is in the following areas:

- ELA/ELD State Standards
- Mathematics State Standards
- Next Generation Science Standards
- Instructional Focus Leadership/Improvement Science
- Technology Integration

We determined the professional development focus areas for this year by analyzing data from our school site benchmark assessments and through careful analysis of our students' academic strengths and weaknesses as shown by student performance on last year's State tests. We host a number of opportunities throughout the year for teachers to be involved in district grade-level lesson studies, which are centered on collaborative development of standards-based lessons and learning frameworks. Our school also gathers regular data about the learning culture of the school by participating in data-driven "Learning Walks," which allow us to set site-wide goals for academic and instructional progress. The primary focus points in this year's professional development are in the following areas:

- "Visible Learning" Strategies, including a focus on development of Learning Intentions and Success Criteria in Reading, Writing, and Math
- State standards in Math
- State standards in English Language Arts (Reading and Writing)
- Technology integration
- Lucy Calkins Writing program for writing across the curriculum
- Next Generation Science Standards
- Targeted Feedback
- Administrative and Teacher Leadership



FY 2015-16 Teacher and Administrative Salaries		
Category	District Amount	State Average for Districts In Same Category
Beginning Teacher Salary	\$41,153	\$46,511
Mid-Range Teacher Salary	\$70,551	\$73,293
Highest Teacher Salary	\$93,050	\$92,082
Average Principal Salary (ES)	\$113,411	\$113,263
Average Principal Salary (MS)	\$127,965	\$120,172
Average Principal Salary (HS)	\$140,289	\$131,203
Superintendent Salary	\$200,591	\$213,732
Percent of District Budget		
Teacher Salaries	34%	36%
Administrative Salaries	6%	5%

\* For detailed information on salaries, see the CDE Certificated Salaries & Benefits webpage at [www.cde.ca.gov/ds/fd/cs/](http://www.cde.ca.gov/ds/fd/cs/).

### Types of Services Funded

We believe all students can learn, and we recognize that all students learn and retain information in different ways. For students with differing learning styles or disabilities, RUSD has a wide variety of intervention programs. The District provides regular education, categorical programs and additional educational opportunities designed to help all students meet or exceed grade-level standards and to prevent students from falling behind. Federal categorical and additional educational opportunities are funded through the Elementary and Secondary Education Act, which was reauthorized in 2015 as the Every Students Succeeds Act. These programs include, Title I (English Language Arts and Mathematics support); Title II (Improving Teacher Quality); Title III (support for English Language Acquisition). State funding provides supplemental dollars so the District can provide additional service to unduplicated count students, including foster youth, English language learners, homeless youth, and students of low income families. RUSD offers a wide variety of alternative education programs and settings, including the Ramona Community campus which houses the Ramona Community Montessori School (TK-6) and Mt. Valley Academy (TK-12 School/Home Study); Future Bound (7-12 off campus Independent Study); and Montecito Continuation High School (9-12).

### DataQuest

DataQuest is an online data tool located on the CDE DataQuest Web page at <http://dq.cde.ca.gov/dataquest/> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

### Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

FY 2015-16 Expenditures Per Pupil and School Site Teacher Salaries				
Level	Expenditures Per Pupil			Average Teacher Salary
	Total	Restricted	Unrestricted	
School Site	\$6,696	\$1,699	\$4,997	\$77,445
District	♦	♦	\$5,375	\$72,283
State	♦	♦	\$6,574	\$74,476
Percent Difference: School Site/District			-7.0	0.2
Percent Difference: School Site/ State			-24.0	4.0

\* Cells with ♦ do not require data.